Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		£	£	£	£	£	£	
CHIEF EXECUTIVE STRATEGIC MANAGEMENT Chief Executive : Alex Parmley								
MANAGEMENT BOARD	Expenditure	1,312,820	1,305,700	(7,120)	44,330	44,330	37,210	Overspend due to staffing changes. The corporate training budget
Portfolio Holder : Cllr Ric Pallister	Income TOTAL	(704,920) 607,900	(705,264) 600,436	(344) (7,464)	44,330	0 44,330	(344)	was underspent and a carry forward for interns & apprentices is requested.
TOTAL STRATEGIC MANAGEMENT	Expenditure Income	1,312,820 (704,920)	(705,264)	(7,120) (344)	0	0	(344)	
TRANSFORMATION	TOTAL	607,900	600,436	(7,464)	44,330	44,330	36,866	
Chief Executive : Alex Parmley	-							
TRANSFORMATION Portfolio Holder: Cllr Ric Pallister	Expenditure Income TOTAL	229,280 (229,280)		14,996 (15,000) (4)		0	14,996 (15,000) (4)	
TOTAL TRANSFORMATION	Expenditure Income TOTAL	229,280 (229,280)	244,276 (244,280)	14,996 (15,000)	0	0	14,996 (15,000)	
TOTAL CHIEF EXECUTIVE	Expenditure Income	1,542,100 (934,200)	1,549,976	7,876 (15,344)	44,330	44,330 0	52,206	
	TOTAL	607,900		(7,468)		44,330		
FINANCE AND CORPORATE SERVICES FINANCIAL SERVICES Service Manager: Catherine Hood								
AUDIT	Expenditure	95,540	94,150	(1,390)		0	(1,390)	Audit fees have come in slightly under budget.
Portfolio Holder : Cllr Peter Seib	Income TOTAL	95,540		(1,390)	0	0	(1,390)	
Portfolio Holder : Cllr Peter Seib	Income	1,858,410	2,068,143 (923,666)	209,733		0	209,733	Canteen - agency staff have been used to cover long term sick and the provisions budget has overspent by £18K and income was £10K short. Insurance -there was an underspend of £32K on insurance premiums and excess payments, the self insurance fund did not need topping up adding a saving of £5K. Corporate costs - an additional £31K of salaries could be capitalised but this was offset by other payroll savings that were not found. External audit fees were 18K under budget but bank charges, professional fees and other costs came in 11K over. Advertising income did not meet its target of £15K. Additional income of £15k has been received from a PWLB loan discount.
	TOTAL	1,209,530	1,144,477	(65,053)	0	0	(65,053)	Savings from postages of £25K did not materialise but this was offset by additional income from the Crematorium and other sources of £65K.

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		£	£	£	£	£	£	
FINANCIAL SERVICES	Expenditure	777,160	735,255	(41,905)	7,000	0	(41,905)	The main underspend is due to vacant posts although this has been reduced by additional agency and overtime costs. Other savings include IT licence costs and electronic bank charges however these have been offset by increased costs associated with asset valuations and other IT costs.
Portfolio Holder : Cllr Peter Seib	Income	(20,330)	(20,695)	(365)		0	(365)	
	TOTAL	756,830	714,560	,	7,000	0	(42,270)	
TREASURY MANAGEMENT	Expenditure	60,220	66,891	6,671		0	,	The overachievement of income is due to the interest on the loan to
Portfolio Holder : Cllr Peter Seib	Income	(496,020)	(628,950)	(132,930)		0	(132,930)	the Somerset Waste Partnership, extending the maturity profile on our investments to achieve rates above 0.25% and achieving a dividend of 3p per unit on the Property fund.
	TOTAL	(435,800)	(562,059)	(126,259)	0	0	(126,259)	
TOTAL FINANCIAL SERVICES	Expenditure Income	2,791,330 (1,165,230)		-	1	0	173,109 (408,081)	
	TOTAL	1,626,100	1,391,128			0	(234,972)	
ICT SERVICES								
Service Manager : Roger Brown								
INFORMATION SYSTEMS	Expenditure	1,014,090				0	12,774	
Portfolio Holder : Cllr Henry Hobhouse	Income TOTAL	(16,770) 997,320	(16,669) 1,010,195		_	0	101 12,875	
	TOTAL	991,320	1,010,193	12,073		0	12,073	
TOTAL INFORMATION SYSTEMS	Expenditure	1,014,090	1,026,864	12,774	0	0	12,774	
	Income	(16,770)	I	•	0	0	101	
	TOTAL	997,320			0	0	12,875	
PROCUREMENT AND RISK MANAGEMENT								
Service Manager : Gary Russ		444.000	111.000	(57)			(53)	
PROCUREMENT AND RISK MANAGEMENT	Expenditure	144,890	144,833	(57)			(57)	Mobile Phone Rebate stopped from the supplier back in July 2016. We have not got a rebate for about 7 months so this has distorted the budget.
	Income	(8,390)	(7,429)			0	961	
Portfolio Holder : Cllr Peter Seib	TOTAL	136,500	137,404	904	0	0	904	
TOTAL PROCUREMENT AND RISK MANAGEMENT	Expenditure	144,890	·	` '	0	o	(57)	
	Income	(8,390)			0	0	961	
	TOTAL	136,500	137,404	904	0	0	904	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		£	£	£	£	£	£	
REVENUES AND BENEFITS								
Service Manager : Ian Potter								
REVENUES & BENEFITS	Expenditure	1,711,530	1,866,488	154,958		0	154,958	The significant improvement in our Housing Benefit overpayment
Portfolio Holder : Cllr Peter Seib	Income	(410,360)	(340,932)	69,428		0		collection has resulted in a reduction in the bad debt provision and
	TOTAL	1,301,170	1,525,556	224,386	0	0	224,386	the value of the debt outstanding.
HOUSING BENEFIT SUBSIDY	Expenditure	42,679,100	42,269,874	(409,226)		0	(409,226)	
Portfolio Holder : Cllr Peter Seib	Income	(43,375,260)	(43,165,262)	209,998		0	209,998	
	TOTAL	(696,160)	(895,388)	(199,228)	0	0	(199,228)	
	_							
TOTAL REVENUES AND BENEFITS	Expenditure	44,390,630	1 ' ' 1	(254,268)		0	(254,268)	
	Income	(43,785,620)	• • •	279,426		0	279,426	
OPERATIONS AND SUSTAMED FOCUS	TOTAL	605,010	630,168	25,158	0	0	25,158	
OPERATIONS AND CUSTOMER FOCUS								
Service Manager : Jason Toogood CUSTOMER SERVICES	Expenditure	473,780	430,480	(43,300)		0	(43 300)	Underspent as casual staffing used instead of recruiting to vacant
OUG TOWER DERVIOLE	Experientale	473,700	430,400	(40,000)		Ĭ	(40,000)	posts.
Portfolio Holder : Cllr Ric Pallister	Income	0	(11,470)	(11,470)		0	(11,470)	Income received from cover of SCC reception role.
Total one front of the factor	TOTAL	473,780					(54,770)	· ·
RESOLUTION AND PRINTING	Expenditure	77,040		950		0	950	
Portfolio Holder : Cllr Ric Pallister	Income	(94,080)	· .	18,397		0		Income from printing remained lower than targets generally as less
		,						internal printing is undertaken by teams to reduce costs to services.
	TOTAL	(17,040)	2,307	19,347	0	0	19,347	
TOTAL OPERATIONS AND CUSTOMER FOCUS	Expenditure	550,820	508,470	(42,350)	0	0	(42,350)	
	Income	(94,080)	(87,153)	6,927		0	6,927	
	TOTAL	456,740	421,317	(35,423)	0	0	(35,423)	
	_							
TOTAL FINANCE AND CORPORATE SERVICES	Expenditure	48,891,760				0	(110,792)	
	Income	(45,070,090)		(120,666)		0	(120,666)	
	TOTAL	3,821,670	3,590,212	(231,458)	7,000	0	(231,458)	
LEGAL AND CORPORATE SERVICES DEMOCRATIC SERVICES								
Service Manager : Angela Cox								
DEMOCRATIC & SUPPORT SERVICES	Expenditure	1,074,460	1,063,264	(11,196)	23,280	15,780	4,584	The budgets were as expected at year end. Printing was a major overspend which we hope will not be repeated in 2017/18. We also had to renew the hearing loop in the Main Committee Room to remain DDA compliant which meant an overspend in equipment tools & materials.
Portfolio Holder : Clly Corel Condell	Income	(106 400)	(110 EE0)	(40.070)			(42.070)	
Portfolio Holder : Cllr Carol Goodall	Income TOTAL	(106,480) 967,980	(118,558) 944,706	(12,078) (23,274)		15,780	(12,078) (7,494)	
	IOIAL	301,300	3-4,700	(20,214)	23,200	15,700	(7,434)	
TOTAL DEMOCRATIC & CURRENT SERVICES	Expenditure	1,074,460	1,063,264	(11,196)	23,280	15,780	4,584	
TOTAL DEMOCRATIC & SUPPORT SERVICES	Income	(106,480)		(12,078)	1	0	(12,078)	
	TOTAL	967,980	` '			15,780	(7,494)	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
LEGAL SERVICES		£	£	£	£	£	£	
Service Manager : Angela Watson								
LEGAL SERVICES	Expenditure	474,130	482,923	8,793		0	8,793	The budget for Books & Publications was £10,724 overspent due to the increasing cost of on-line libraries, legal updates and other legal resources, but it is crucial that these are retained. The adverse variance on net expenditure of £23,454 is partly due to below target income for s106 agreements; some income was lost due to a number of agreements being out-sourced due to a lack of in-house capacity. I also note that a 'Bad Debt' provision of £4,736 has been added.
Portfolio Holder : Cllr Peter Seib	Income	(73,880)	(59,219)	14,661		О	14,661	
	TOTAL	400,250	423,704	23,454	0	0	23,454	
LAND CHARGES	Expenditure	130,720	97,084	(33,636)		0		The most notable point is the failure to meet the income target for the year. Search figures didn't pick up in the last two months of the year, meaning we were approx. £30K under target for those months.
Portfolio Holder : Cllr Peter Seib	Income	(456,740)	(445,832)	10,908		0	10,908	
	TOTAL	(326,020)	(348,748)	(22,728)	0	0	(22,728)	
RIGHTS OF WAY Portfolio Holder: Cllr Peter Seib	Expenditure Income	35,560 (16,500)	32,763 (8,580)	(2,797) 7,920		0	(2,797) 7,920	
	TOTAL	19,060	24,183	5,123	0	0	5,123	Less income than target was achieved, resulting in the £5,123 adverse net figure.
TOTAL LEGAL SERVICES	Expenditure Income	640,410 (547,120)	(513,631)	33,489	0	0	(27,640) 33,489	
EDALID AND DATA MANAGEMENT	TOTAL	93,290	99,139	5,849	0	0	5,849	
FRAUD AND DATA MANAGEMENT								
Service Manager : Lynda Creek FRAUD AND DATA MANAGEMENT	Expenditure	90,540	80,852	(9,688)	9,500	9,500	(188)	Underspend but we would wish to carry forward to fund fraud work in 2017/18 as arrangement with SWAP has ended and we need to looking to secure a replacement at least in the short term as we have no investigative resource. Also needed for further DP resource/training as the new and more onerous Data Protection Regulation and the new Crime and Disorder Directive comes into force in May 2018 and we still need to do a lot more work to prepare for the change. Our project plan for implementing shows we are under-resourced to complete on time if we are also to do fraud and other work e.g. contracts.
Portfolio Holder : Cllr Peter Seib	Income TOTAL	90,540	80,852	0 (9,688)	9,500	9,500	0 (188)	
TOTAL FRAUD AND DATA MANAGEMENT	Expenditure Income	90,540 0	80,852 0	(9,688) 0	9,500 0	9,500 0	(188) 0	
	TOTAL	90,540	80,852	(9,688)	9,500	9,500	(188)	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		£	£	£	£	£	ž	
HUMAN RESOURCES								
Service Manager : Mike Holliday								
HUMAN RESOURCES	Expenditure	289,620				0		Underspend mainly from the training and development area with salary saving from merging the Learning & Dev Co-ordinator role with the Payroll Assistant role. Also contribution to under spend as non Investors In People assessment year.
Portfolio Holder : Cllr Ric Pallister	Income	(12,870)	(13,705)	(835)		0	(835)	
	TOTAL	276,750	239,607	(37,143)	0	0	(37,143)	
TOTAL HUMAN RESOURCES	Expenditure	289,620	253,312	(36,308)			(36,308)	
	Income	(12,870)	,	(835)			(835)	
	TOTAL	276,750		(37,143)		0	(37,143)	
TOTAL LEGAL AND CORPORATE SERVICES	Expenditure Income	2,095,030 (666,470)	2,010,198	<u> </u>	32,780	25,280	(59,552) 20,576	
	TOTAL	1,428,560	• •	(64,256)		25,280	(38,976)	
ECONOMY ECONOMIC DEVELOPMENT								
Service Manager : David Julian								
ECONOMIC DEVELOPMENT	Expenditure	622,590	599,927	(22,663)		0	(22 663)	Underspend due to saving on ED 'frozen' post.
Portfolio Holder : Cllr Jo Roundell-Greene	Income	(461,440)				0		YIC- slight dip in income following departure of SWAP last year (3 office units) although there have been other departures and other new tenancies in the interim.
	TOTAL	161,150	158,914	(2,236)		o	(2,236)	
TOURISM	Expenditure	201,210		(13,755)		0	(13,755)	
Portfolio Holder : Cllr Claire Aparicio Paul	Income	(81,050)	(85,554)	(4,504)		0	(4,504)	
	TOTAL	120,160	101,901	(18,259)	0	0	(18,259)	
HERITAGE	Expenditure	59,000	44,787	(14,213)	5,000	0	(14,213)	Heritage assistant post will be backfilled in 2017/18. It was vacant for around 6 months of the past financial year.
Portfolio Holder : Cllr Nick Weeks	Income	(3,120)	(2,013)	1,107		0	1,107	·
	TOTAL	55,880	42,774	(13,106)	5,000	0	(13,106)	
TOTAL ECONOMIC DEVELOPMENT	Expenditure	882,800	832,169	(50,631)	5,000	0	(50,631)	
	Income	(545,610)	(528,580)	17,030	0	0	17,030	
	TOTAL	337,190	303,589	(33,601)	5,000	0	(33,601)	
DEVELOPMENT CONTROL Service Manager : David Norris								
DEVELOPMENT CONTROL	Expenditure	1,537,210	1,693,013	155,803		0	155.803	Over budget due primarily to costs associated with planning
		.,,=.0	,,,,,,,,,,	. 22,230			. 23,330	appeals.
Portfolio Holder : Cllr Angie Singleton	Income TOTAL	(1,266,700) 270,510	(1,177,797) 515,216	88,903 244,706		0	88,903 244,706	Shortfall in planning fees.
	IOIAL	210,510	313,216	244,700	"	4	244,700	
TOTAL DEVELOPMENT CONTROL	Expenditure	1,537,210		155,803		0	155,803	
	Income TOTAL	(1,266,700) 270,510		88,903 244,706		0	88,903 244,706	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		£	£	£	£	£	£	
SPATIAL POLICY								
Service Manager :	Fam. and there	000.000	044 444	57.004			57.004	
PLANNING POLICY	Expenditure	286,620		57,821		0	57,821	
Portfolio Holder : Cllr Angie Singleton	Income	(2,560)	(61,575)			0	(59,015)	
	TOTAL	284,060		, ,		0		On budget.
TRANSPORT	Expenditure	40,310	38,767	(1,543)		0	(1,543)	
Portfolio Holder : Cllr Henry Hobhouse	Income	0		0		0	0	
	TOTAL	40,310	38,767	(1,543)	0	0	(1,543)	On budget.
TOTAL SPATIAL POLICY	Expenditure	326,930	383,208	56,278	0	0	56,278	
	Income	(2,560)	(61,575)	(59,015)	0	0	(59,015)	
	TOTAL	324,370	321,633	(2,737)	0	0	(2,737)	
STRATEGIC HOUSING								
Service Manager : Martin Woods								
STRATEGIC HOUSING	Expenditure	460,490		· · · /		0		Salary & postage savings.
Portfolio Holder : Cllr Ric Pallister	Income	(265,720)			•	0		Community Housing grant £263k transferred to reserve.
	TOTAL	194,770	160,071	(34,699)	0	0	(34,699)	
TOTAL STRATEGIC HOUSING	Expenditure Income	460,490 (265,720)			•	0	(6,655) (28,044)	
	TOTAL	194,770	• •	(34,699)		0	(34,699)	
EQUALITIES				(0.1,000)	-		(5.5,552)	
Service Manager:	Evpanditura	40.020	F0 000	2 200		0	2 200	
EQUALITIES & DIVERSITY Portfolio Holder: Cllr Jo Roundell Greene	Expenditure	49,920			•		2,300	
Portiolio Holder: Cili Jo Roundell Greene	Income TOTAL	40.020	(4,130)				(4,130)	
	TOTAL	49,920	48,090	(1,830)	0	0	(1,830)	
TOTAL EQUALITIES	Expenditure	49,920	52,220	2,300			2,300	
TOTAL EQUALITIES	Income	49,920	(4,130)	1			(4,130)	
	TOTAL	49,920				0	(1,830)	
	IOIAL	49,920	40,090	(1,030)	<u> </u>	0	(1,030)	
POLICY AND PERFORMANCE								
Service Manager : Charlotte Jones & Andrew Gillespie				_				
POLICY & PERFORMANCE	Expenditure	111,370		(2,509)		0		Once off in year saving - temporary adj to staffing.
Portfolio Holder : Cllr Ric Pallister	Income	0	(22)	(22)		0	(22)	
	TOTAL	111,370	108,839	(2,531)	0	0	(2,531)	
TOTAL POLICY AND PERFORMANCE	Expenditure	111,370	108,861	(2,509)	0	0	(2,509)	
	Income	0	(22)	(22)	0	0	(22)	
	TOTAL	111,370	108,839	(2,531)	0	0	(2,531)	
TOTAL ECONOMY	Expenditure Income	3,368,720 (2,080,590)		· ·		0	154,586 14,722	
	TOTAL	1,288,130	· · · · · ·	-		0	169,308	
	IOIAL	1,200,130	1,431,430	109,300	3,000	<u> </u>	109,300	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
COMMUNITIES		£	£	£	£	£	£	
COMMUNITIES, THIRD SECTOR AND PARTNERSHIPS Service Manager: Helen Rutter								
CENTRAL COMMUNITIES TEAM	Expenditure	142,010	208,238	66,228		0	66,228	Overspend due to staffing changes. These were covered in the Area budgets.
Portfolio Holder : Cllr Ric Pallister	Income TOTAL	0 142,010	(25,000) 183,238	(25,000) 41,228		0	(25,000) 41,228	
COMMUNITY SAFETY	Expenditure	58,820	69,536	10,716	3,830	3,830	14,546	Carry forward requested for Safer Somerset Partnership projects not yet completed.
Portfolio Holder : Cllr Peter Gubbins	Income TOTAL	0 58,820	(10,000) 59,536	(10,000) 716		0 3,830	(10,000) 4,546	
Service Manager : David Crisfield		,	,		Í	Í	,	
THIRD SECTOR AND PARTNERSHIPS	Expenditure	253,790	237,677	(16,113)	14,180	14,180	(1,933)	Carry forward requested for digital inclusion project in support of transformation.
Portfolio Holder : Cllr Sylvia Seal	Income TOTAL	0 253,790	0 237,677	0 (16,113)	14,180	0 14,180	0 (1,933)	
TOTAL COMMUNITIES, THIRD SECTOR AND PARTNERSHIPS	income	454,620 0	515,451 (35,000)	60,831 (35,000)	0	0	78,841 (35,000)	
	TOTAL	454,620	480,451	25,831	18,010	18,010	43,841	
LOCAL STRATEGIC PARTNERSHIP Service Manager : Helen Rutter								
LOCAL STRATEGIC PARTNERSHIP	Expenditure	7,600	7,775	175		0	175	
Portfolio Holder : Cllr Ric Pallister	Income TOTAL	(7,600) 0	(7,595) 180	5 180	0	0	5 180	
TOTAL LOCAL STRATEGIC PARTNERSHIP	Expenditure	7,600	7,775		0	0	175	
	Income TOTAL	(7,600) 0	(7,595) 180		0	0	5 180	
AREA EAST								
Service Manager : Tim Cook EAST AREA DEVELOPMENT	Even a medituura	204 440	101 105	(42.225)			(42.225)	Underground due to etaffing about on a care of Communities
Area Chairman : Cllr Nick Weeks	Expenditure Income TOTAL	204,440 (4,510) 199,930	191,105 (1,862) 189,243			0	(13,335) 2,648 (10,687)	
EAST GRANTS	Expenditure	43,410	23,243		20,340	20,340		Carry forwards for committed grants.
Area Chairman : Cllr Nick Weeks	Income	0	0	0	20,010	0	0	Sarry forwards for sommitted grante.
	TOTAL	43,410	23,243		20,340	20,340	173	
EAST PROJECTS Area Chairman : Cllr Nick Weeks	Expenditure Income	69,270 (69,270)	68,276 (68,280)	990		0	(994) 990	
	TOTAL	0	(4)	(4)	0	0	(4)	
TOTAL AREA EAST	Expenditure	317,120	-	(34,496)		20,340		
	Income TOTAL	(73,780) 243,340	(70,142) 212,482	3,638 (30,858)		20,340	3,638 (10,518)	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		£	£	£	£	£	£	
AREA NORTH								
Service Manager : Sara Kelly								
NORTH AREA DEVELOPMENT	Expenditure	181,550	151,884	(29,666)		0	(29,666)	Underspend due to staff moves to Transformation and used to cover additional costs elsewhere in Communities.
Area Chairman : Cllr Clare Aparicio Paul	Income	(8,660)	(8,760)	(100)		0	(100)	
	TOTAL	172,890	143,124	(29,766)	0	0	(29,766)	
NORTH GRANTS	Expenditure	16,230	10,863		5,350	5,350		Carry forwards for committed grants.
Area Chairman : Cllr Clare Aparicio Paul	Income	0	0	0		0	Ó	
-	TOTAL	16,230	10,863	(5,367)	5,350	5,350	(17)	
TOTAL AREA NORTH	Expenditure	197,780	162,747	(35,033)	5,350	5,350	(29,683)	
	Income	(8,660)	(8,760)	(100)	0	0	(100)	
	TOTAL	189,120	153,987	(35,133)	5,350	5,350	(29,783)	
AREA SOUTH								
Service Manager : Natalie Fortt								
SOUTH AREA DEVELOPMENT	Expenditure	285,430	284,880	(550)		0	(550)	Slight underspend due to staff not being replaced.
Area Chairman : Cllr Peter Gubbins	Income	(56,760)	(65,930)	(9,170)		0	(9,170)	
	TOTAL	228,670	218,950	(9,720)	0	0	(9,720)	
SOUTH GRANTS	Expenditure	45,730	47,401	1,671		0	1,671	
Area Chairman : Cllr Peter Gubbins	Income	0	0	0		0	0	
	TOTAL	45,730	47,401	1,671		0	1,671	
SOUTH PROJECTS	Expenditure	26,200				0	17,267	
Area Chairman : Cllr Peter Gubbins	Income	(22,370)	(41,697)			0	(19,327)	
	TOTAL	3,830	1,770	(2,060)	0	0	(2,060)	
TOTAL AREA SOUTH	Expenditure	357,360	375,748	18,388	0	0	18,388	
	Income	(79,130)	· · · · · · · · · · · · · · · · · · ·	-		0	(28,497)	
	TOTAL	278,230		, ,		0	(10,109)	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		£	£	£	£	£	£	
AREA WEST	_							
Service Manager : Zoe Harris								
WEST AREA DEVELOPMENT	Expenditure	226,180	209,839	(16,341)	7,310	7,310	(9,031)	Underspend due to staff moves to Transformation and used to cover additional costs elsewhere in Communities.
Area Chairman : Cllr Carol Goodall	Income	(3,510)	(8,501)	(4,991)		0	(4,991)	
WEST GRANTS	TOTAL	222,670	·	(21,332)			(14,022)	
Area Chairman : Cllr Carol Goodall	Expenditure	37,120	26,380	(10,740)	10,740	10,740		Carry forwards for committed grants.
Area Chairman . Ciii Caroi Goodan	Income	37,120	26,380	(10,740)	10,740	10,740	0	
WEST PROJECTS	Expenditure	25,700	26,184	484	,	0	484	Slight overspend due to unforeseen maintenance, can be covered from underspend in West Area Dev.
Area Chairman : Cllr Carol Goodall	Income	(16,160)	(14,267)	1,893		0	1,893	
	TOTAL	9,540	11,917	2,377	0	0	2,377	
TOTAL AREA WEST	Expenditure Income	289,000 (19,670)	,	(26,597) (3,098)		18,050	(8,547) (3,098)	
	TOTAL	269,330		(29,695)		18,050	(11,645)	
TOTAL COMMUNITIES	Expenditure Income	1,623,480 (188,840)	1,606,748	(16,732) (63,052)	61,750		45,018 (63,052)	
	TOTAL	1,434,640	, , ,	(79,784)		61,750	(18,034)	
ENVIRONMENT ENVIRONMENTAL HEALTH								
Service Manager : Alasdair Bell								
HOUSING STANDARDS	Expenditure	233,920	238,115	4,195		0		Slight overspend on training/professional fees budget.
Portfolio Holder : Cllr Carol Goodall	Income	(67,450)	(88,030)	(20,580)		0	,	Extra income from Home Aid and HMO licensing activity.
ENVIRONMENTAL LIEALTIL & COMMUNITY PROTECTION	TOTAL	166,470	·	(16,385)		0	(16,385)	
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION	Expenditure	912,630	834,584	(78,046)			(76,046)	Underspend relates to a vacant technical post and a small number of vacant hours in the budget. Savings were also made on equipment, tools and materials, travel, IS purchases and consultants fees.
Portfolio Holder : Cllr Carol Goodall	Income	(78,660)	(63,945)	14,715		0		Income on pest control and pollution prevention control (PPC) inspections down due to demand.
	TOTAL	833,970	770,639	(63,331)	0	o	(63,331)	PPC may be on a permanent downward trend that will need reviewing.
ENFORCEMENT	Expenditure	124,260	117,533	(6,727)		0	(6,727)	Slight underspend on salary costs following retirement.
Portfolio Holder : Cllr Carol Goodall	Income	(3,000)	(8,353)	(5,353)			, ,	Income on fines slightly up.
	TOTAL	121,260	109,180	(12,080)		0	(12,080)	
TOTAL ENVIRONMENTAL HEALTH	Expenditure	1,270,810	1,190,232	(80,578)		ا ا	/QN 570\	
TOTAL LIVIRONIVIENTAL REALTR	Income	(149,110)		(60,576) (11,218)			(80,578) (11,218)	
	TOTAL	1,121,700	` '	(91,796)			(91,796)	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		£	£	£	£	£	£	
CIVIL CONTINGENCIES MANAGER								
Service Manager : Pam Harvey		400.000	400.074	(0.000)			(0.000)	
CIVIL CONTINGENCIES	Expenditure	139,260	130,374	(8,886)		0	(8,886)	
Portfolio Holder : Cllr Nick Weeks	Income	(6,110)	(10,910)	(4,800)		0	(4,800)	
	TOTAL	133,150	119,464	(13,686)	0	0	(13,686)	
TOTAL CIVIL CONTINGENCIES	Expenditure Income	139,260 (6,110)	130,374 (10,910)	(8,886) (4,800)		0	(8,886) (4,800)	
	TOTAL	133,150	119,464	(13,686)		0	(13,686)	
	IOIAL	100,100	113,404	(13,000)		 	(13,000)	
ENGINEERING AND PROPERTY SERVICES Service Manager : Garry Green								
PROPERTY MANAGEMENT	Expenditure	1,240,740	1,281,981	41,241		0	41,241	Increased expenditure due to electricity charges £22.7k, public office maintenance £13k and overtime £8k Consultants fees up £29k on budget due to one off expenditure costs on feasibility works for non capital works. Underspends elsewhere reduced increased expenditure overall.
Portfolio Holder : Cllr Henry Hobhouse	Income	(800,490)	(733,759)	66,731		0	66,731	Income down on public offices service charges/rents and wayleaves of £41k and Crematorium contribution/rent of £15.7k. Other reductions in rents and wayleave income. elsewhere
	TOTAL	440,250	548,222	107,972	0	0	107,972	1
CAR PARKING	Expenditure	746,330	773,564	27,234		0	27,234	NNDR £17k over budget, payment to contractors, mainly cash collection £16k over budget, along with service charges £5.6k and consultants £6k. Underspends elsewhere reduced deficit on expenditure.
Portfolio Holder : Cllr Henry Hobhouse &	Income	(2,280,670)	(2,148,492)	132,178		0	·	Pay & Display income down £152k off set by back dated contributions off £42k. Season tickets down £32k and will continue to do so as Yeovil Hospital, largest business on uptake of season tickets, no longer do so due to new multi storey car park now being open. Overall income budget on target when one considers £200k allocated within budget for uplift in income from intelligent enforcement off that never materialised.
Cllr Peter Seib	TOTAL	(1,534,340)	(1,374,928)	159,412		0	159,412	
ENGINEERING SERVICES	Expenditure	667,640	579,897	(87,743)		0	(87,743)	General underspend on salaries and across the board on individual elements of the engineering services produced savings at the end of the year.
Portfolio Holder : Cllr Henry Hobhouse	Income	(66,720)	(92,663)			0		Income up as includes recharges to Town Councils on public convenience cleaning carried out on their behalf and also street name & numbering income up due to uplift in new housing developments.
	TOTAL	600,920	487,234	(113,686)	0	0	(113,686)	
TOTAL ENGINEERING AND PROPERTY SERVICES	Expenditure Income	2,654,710 (3,147,880)	2,635,442 (2,974,914)	(19,268) 172,966		0	(19,268) 172,966	
	TOTAL	(493,170)	,	153,698		, o	153,698	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		£	£	£	£	£	£	
BUILDING CONTROL								
Service Manager : Dave Durrant								
BUILDING CONTROL	Expenditure	624,900	1			0		Underspend due to staff vacancies.
Portfolio Holder : Cllr Nick Weeks	Income	(661,240)		25,229		0	_	Fee income down.
	TOTAL	(36,340)	(23,155)	13,185	0	0	13,185	
TOTAL BUILDING CONTROL	Expenditure Income	624,900 (661,240)	1 ' 1	(12,044) 25,229		0	(12,044) 25,229	
	TOTAL	(36,340)	(23,155)	13,185	0	0	13,185	
STREETSCENE Service Manager : Chris Cooper								
HORTICULTURE & GROUNDS MAINTENANCE & STREETCLEANING	Income	3,001,550		213,246		0 40,000		As is typical of the service by nature of its approach to trading, the expenditure is over budget and is balanced by additional income levels. The service invested in replacing the depot forklift truck from its budgets and we invested heavily in staff development which is reflected in the training budgets. Expenditure on sub contractors and materials reflected in some of the major operational works undertaken by the team. A carry over of £40k has to be taken into account for investment into the workshops as we look to develop an MOT facility & this was not all spent. Overall the service made a small amount of surplus on each of the cost centres which is very positive, and changes to the way that we are looking to supervise / manage the services over the coming year will I am sure, bring a much better returns over years to come.
Portfolio Holder : Cllr Jo Roundell Greene	TOTAL	1,671,180	1,622,784	(48,396)	40,000	40,000	(8,396)	
TOTAL STREETSCENE	Expenditure Income	3,001,550 (1,330,370)		213,246 (261,642)		40,000	253,246 (261,642)	
	TOTAL	1,671,180		(48,396)		40,000	(8,396)	
WASTE & RECYCLING Assistant Director : Laurence Willis								
WASTE COLLECTION	Expenditure	5,769,100				0	217,792	
Portfolio Holder : Cllr Jo Roundell Greene & Claire Aparicio Paul	Income	(1,463,770)	(1,710,288)	(246,518)		0	(246,518)	Garden waste collection income has performed well over year. £100k transferred to reserve for recycle more project and £130k for vehicle leasing savings that may need to be repaid to SWP.
	TOTAL	4,305,330	4,276,604	(28,726)	0	0	(28,726)	
TOTAL WASTE COLLECTION	Expenditure Income	5,769,100 (1,463,770)	l ' '	(246,518)	0	0	217,792 (246,518)	
	TOTAL	4,305,330	4,276,604	(28,726)	0	0	(28,726)	

Group with Elements		Annual	Actual to 31st	Variance to	Carry Forwards	Carry Forwards	Variance	Budget Holders' Comments on Variances to Profiled Budgets &
Group with Liements		Budget	March	31st March	Submitted	Recommended by Senior Leadership Team	expected 31/03/17	Outturn Accountants' Comments in Italics
						l rouiii	_	
		£	£	£	£	£	£	
LICENSING								
Service Manager : Nigel Marston								
LICENSING	Expenditure	253,130	252,905	(225)	5,000	5,000	4,775	
Portfolio Holder : Cllr Peter Gubbins	Income	(340,010)	(341,718)	(1,708)		0	(1,708)	
	TOTAL	(86,880)	(88,813)	(1,933)	5,000	5,000	3,067	
TOTAL LICENCING	Evnenditure	252 420	252.005	(225)	5 000	5 000	4 775	
TOTAL LICENSING	Expenditure	253,130	· .	` ,		5,000	4,775	
	Income	(340,010)	· · · · ·			5 000	(1,708)	
	TOTAL	(86,880)	(88,813)	(1,933)	5,000	5,000	3,067	
TOTAL ENVIRONMENT	Expenditure	13,713,460	14,023,497	310,037	45,000	45,000	355,037	
	Income	(7,098,490)	1 ' ' 1	(327,691)	1		(327,691)	
	TOTAL	6,614,970	· · · · · ·			45,000	27,346	
HEALTH AND WELL-BEING		, ,	, ,	, , ,		Í	·	
ARTS AND ENTERTAINMENT								
Service Manager : Adam Burgan								
ARTS	Expenditure	2,147,520	2,474,060	326,540		0	326,540	Arts & Entertainment has had a very good year with record
		, ,	, ,	,			,	attendance and over 130,000 tickets sold for the first time. The Service has performed to budget with the team taking on the additional work and pressure of a second venue with Westlands.
Portfolio Holder : Cllr Sylvia Seal	Income	(1,892,720)	(2,268,556)	(375,836)		0	(375,836)	
_	TOTAL	254,800	205,504	(49,296)	0	0	(49,296)	
WESTLAND LEISURE COMPLEX	Expenditure	298,750	372,532	73,782		0	73,782	
Portfolio Holder : Cllr Sylvia Seal	Income	(124,100)	(171,976)			0	(47,876)	
	TOTAL	174,650	200,556	25,906	0	0	25,906	
TOTAL ARTS	Expenditure	2,446,270	2,846,592	400,322		ا	400,322	
TOTAL ARTS	Income	(2,016,820)	1 ' ' 1	(423,712)			(423,712)	
	TOTAL	429,450					(23,390)	
		-,	,	(- / /			(- , ,	
SPORT AND LEISURE FACILITIES Service Manager:								
GOLDENSTONES	Expenditure	256,430	289,254	32,824		0	32,824	
Portfolio Holder : Cllr Sylvia Seal	Income	(124,710)				0	(33,553)	
	TOTAL	131,720		(729)		0	(729)	
SPORT FACILITIES	Expenditure	151,960	· · · · · · · · · · · · · · · · · · ·	3,461		0	3,461	
Portfolio Holder : Cllr Sylvia Seal	Income	(61,000)	(77,319)			0	(16,319)	
WEST AND	TOTAL	90,960	78,102			0	(12,858)	
WESTLANDS	Expenditure	0	45,987	45,987	1	0	45,987	
Portfolio Holder : Cllr Sylvia Seal	Income	0	(9,150)			.[0	(9,150)	
	TOTAL	0	36,837	36,837	0	0	36,837	
	Expenditure	408,390	490,662	82,272	,	ا ا	82,272	
TOTAL SPORT AND LEISURE FACILITIES	Income	(185,710)	l ' l				(59,022)	
	TOTAL	222,680		, ,		0	23,250	

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		£	£	£	£	£	£	
COMMUNITY HEALTH AND LEISURE								
Service Manager : Lynda Pincombe								
COMMUNITY HEALTH & LEISURE	Expenditure	1,007,090	1,020,026	12,936		0	12,936	
Portfolio Holder : Cllr Sylvia Seal	Income	(317,070)	(330,300)	(13,230)			(13,230)	
	TOTAL	690,020	689,726	(294)	I	0		The service was delivered within budget parameters.
TOTAL COMMUNITY HEALTH AND LEISURE	Expenditure	1,007,090		12,936		0	12,936	
	Income	(317,070)	• •	(13,230)		0	(13,230)	
	TOTAL	690,020	689,726	(294)	0	0	(294)	
HOUSING AND WELFARE Service Manager : Kirsty Larkins								
WELFARE	Expenditure	348,500	292,928	(55,572)	5,000	5,000	(50,572)	Underspent as carried two vacancies for part of the year so have requested a carry forward in order to run the Chard outreach surgery this year.
Portfolio Holder : Cllr Sylvia Seal	Income	(409,420)	(399,183)	10,237		0	10,237	,
	TOTAL	(60,920)	(106,255)	(45,335)	5,000	5,000	(40,335)	
HOUSING	Expenditure	1,262,870	1,052,260	(210,610)	65,000	65,000	(145,610)	Overall housing were underspent on budgets despite a major incident at Ilton which resulted in an overspend of £55k on the site.
Portfolio Holder : Cllr Sylvia Seal	Income	(206,220)	(103,454)	102,766		0	102,766	Income was less than expected but this was a knock impact of the incident at Ilton resulting in no rental income for several months.
	TOTAL	1,056,650	948,806	(107,844)	65,000	65,000	(42,844)	
TOTAL HOUSING AND WELFARE	Expenditure Income	1,611,370 (615,640)		(266,182) 113,003		70,000 0	(196,182) 113,003	
	TOTAL	995,730	842,551	(153,179)	70,000	70,000	(83,179)	
FAMILY SUPPORT PROGRAMME								
Service Manager:	Fun an altitura	20.500	20.500	(00)			(00)	
FAMILY SUPPORT PROGRAMME Portfolio Holder: Cllr Ric Pallister	Expenditure Income	30,560	30,500 (30,560)	(60)			(60)	
POLITONO HOIGE . CIN KIC PAINSTER	TOTAL	(30,560)	(30,560)	(60)	0		(60)	
TOTAL FAMILY SUPPORT PROGRAMME	Expenditure	30,560	30,500	(60)		0	(60)	
	Income	(30,560)	` '		0	0	(60)	
	TOTAL	0	(60)	(60)	"		(60)	
COUNTRYSIDE								
Service Manager : Katy Menday								
COUNTRYSIDE	Expenditure	526,950	590,751	63,801		0	63,801	Expenditure was managed across the countryside sites and café to take into account the long term sickness of one staff member and the extra staff and events costs attributed to the Heritage Lottery project where funding is claimed post expenditure. Where possible small grants were sought to cover public events, tree planting, tool replacement, site projects and volunteer support with the fundraising help of Friends groups at each site.

Group with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/17	Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
Portfolio Holder : Cllr Sylvia Seal	Income	(278,370)	(347,856)	(69,486)	ž	0	(69,486)	The business at the Ninesprings café continues to grow and income exceeded the business plan projections explaining the overall service underspend. Regular income continues to be sought from Yeovil Town Council, Agri Environment schemes and a variety of licences. Project grants are applied for on a case by case basis (depending on open and available grant schemes) and in this year included Witcombe stream project, Ham Hill Geology trail and Chard woodland play area.
	TOTAL	248,580	242,895	(5,685)	0	0	(5,685)	
TOTAL COUNTRYSIDE	Expenditure Income TOTAL	526,950 (278,370) 248,580	(347,856)	63,801 (69,486) (5,685)	0	0 0	63,801 (69,486) (5,685)	
TOTAL HEALTH AND WELL-BEING	Expenditure Income	6,030,630 (3,444,170)	(3,896,617)	(452,447)	0	0	(452,447)	
	TOTAL	2,586,460	2,427,102	(159,358)	70,000	70,000	(89,358)	
TOTAL SSDC	Expenditure Income TOTAL	77,265,180 (59,482,850) 17,782,330	(60,426,752)	(943,902)	0	0	799,592 (943,902) (144,310)	